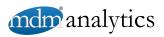


North America MRO Market Snapshot

RESEARCHED & PRODUCED BY:



ESTIMATED END-USER DEMAND BY REGION & END-MARKET

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MRO Market Snapshot

This analysis of the U.S., Canadian and Mexican markets for MRO product consumption is being made available exclusively to MDM Premium subscribers as a bonus in partnership with MDM's data division, MDM Analytics. Read more about MDM Analytics and its capabilities on page 11 of this report.

About This Report

The U.S. market size for 122 MRO product groups in 2014 is estimated at \$469 billion, according to the MDM and MDM Analytics' annual analysis of MRO markets. In Canada, the market size for MRO products is estimated to be \$55 billion, and in Mexico, the MRO market is estimated at \$58 billion. This is a broad calculation that includes product categories that fall outside the typical spectrum of what most industrial distributors sell. The total list of products included in this analysis appears on page 9 of this report.

On page 3, this report breaks down the total U.S. market figure into four macro categories to provide more perspective:

- Industrial MRO
- Electrical MRO
- Construction/Facility MRO
- Other

Editor's Note: Due to slight variations in product groups included, as well as updates to the U.S. government database, data previously published by MDM on the size of the MRO market are not directly comparable to the data in this report.

The data in this MRO Market Analysis uses MDM Analytics' proprietary predictive modeling, which starts with a public aggregate market size estimate by product category for a given geography. MDM Analytics then uses a combination of public and private databases to allocate estimated demand to deeper geographic levels and to specific customer segments, as defined by the six-digit North American Industry Classification System (NAICS). This approach provides a total market size estimate without regard to market channels.

All estimates in this report are in U.S. dollars and represent the end-user market demand that includes an estimated average distributor margin by product category in the calculations.

MDM Analytics is the data division of Modern Distribution Management. Both are owned by Gale Media, Inc.

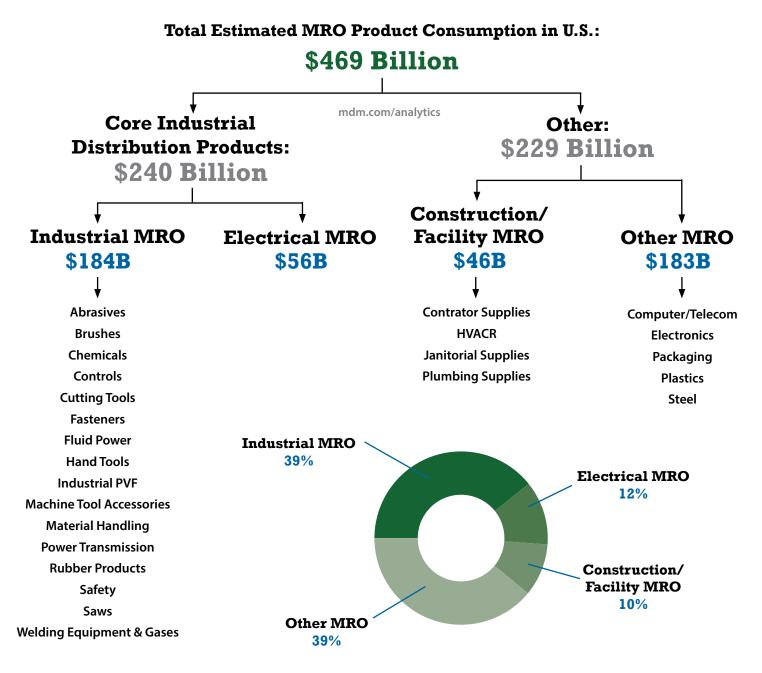
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MRO MARKET SNAPSHOT MDM PREMIUM EXTRA

Estimated Consumption of MRO Products by Product Category

The following data provide an overview of MRO product categories and their share in dollars of the total MRO market in the U.S.



DATA METHODOLOGY NOTE:

The data on this page and the following pages represent estimated total consumption at the end-user level of MRO products in North America, according to MDM Analytics. These estimates represent purchases at the end-user level in U.S. dollars and include the distributor margin. MDM Analytics estimates market demand at the end-user level using its proprietary predictive market model and a combination of government, private and industry databases.

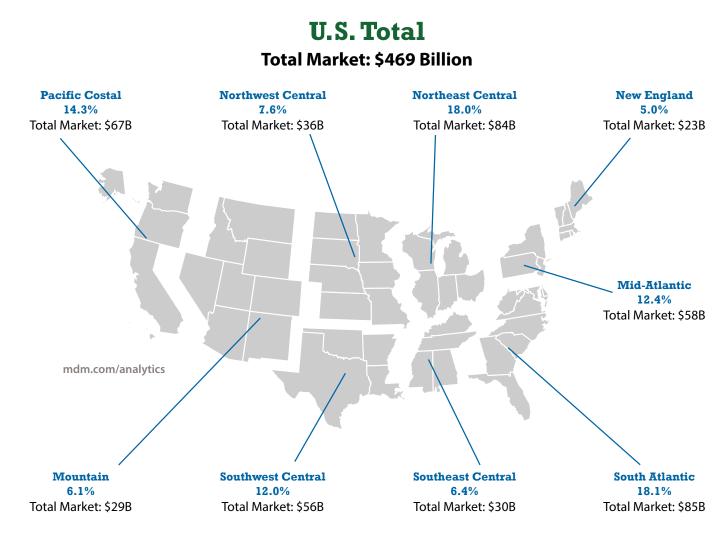
U.S. Market

Estimated Consumption of MRO Products by Region

MRO MARKET SNAPSHOT

The following data represent estimated consumption at the end-user level of MRO products in the U.S. based on the total market size of \$469 billion, according to MDM Analytics. These estimates represent purchases at the end-user level in U.S. dollars and include the distributor margin. MDM Analytics estimates market demand at the end-user level using its proprietary predictive market model and a combination of government, private and industry databases.

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States included in each of the nine U.S. regions, according to the U.S. Census Bureau:

NORTHEAST CENTRAL: Illinois, Indiana, Michigan, Ohio, Wisconsin
SOUTH ATLANTIC: Delaware, District of Columbia, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia, West Virginia
SOUTHWEST CENTRAL: Arkansas, Louisiana, Oklahoma, Texas
PACIFIC: Alaska, California, Hawaii, Oregon, Washington
MID-ATLANTIC: New Jersey, New York, Pennsylvania
NORTHWEST CENTRAL: Iowa, Kansas, Minnesota, Missouri, Nebraska, North SOUTHEAST CENTRAL: Alabama, Kentucky, Mississippi, Tennessee

MOUNTAIN: Arizona, Colorado, Idaho, Montana, Nevada, New Mexico, Utah, Wyoming

NEW ENGLAND: Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont

T SNAPSHOT MDM PREMIUM EXTRA

U.S. Market

This page represents the top 10 products consumed in the three largest end-markets by 2-digit NAICS in the U.S. and are ranked by demand. These estimates represent purchases at the end-user level and include the distributor margin. MDM Analytics estimates market demand at the end-user level using its proprietary predictive market model and a combination of government, private and industry databases.

Rank

1

2

3

4

5 6

7

8

9

10

Top 10 Products Consumed by Manufacturing End-Markets NAICS 31-33

Top 10 Products Consumed by Construction End-Markets NAICS 23

Product

MRO Electrical

MRO Plastics MRO Chemicals

MRO Packaging

MRO Material Handling

MRO Safety

MRO Steel

MRO Electronics

MRO Power Transmission

Rank	Product
1	MRO Packaging
2	MRO Power Transmission
3	MRO Chemicals
4	MRO Electrical
5	MRO Fluid Power
6	MRO Plastics
7	MRO Electronics
8	MRO Industrial Pipes, Valves, Fittings
9	MRO Material Handling
10	MRO Computer Telecom

Top 10 Products Consumed by Other End-Markets

Rank	Product
1	MRO Packaging
2	MRO Computer Telecom
3	MRO Janitorial Supplies
4	MRO HVACR
5	MRO Electrical
6	MRO Plumbing Products
7	MRO Plastics
8	MRO Welding Equipment-Gases
9	MRO Power Transmission
10	MRO Material Handling

2-digit NAICS codes that comprise the Other End-Markets:

MRO Industrial Pipes, Valves, Fittings

NAICS	Description	
42	Wholesale Trade	
22	Utilities	
21	Mining, Quarrying, and Oil and Gas Extraction	
44-45	Retail Trade	
11	Agriculture, Forestry, Fishing and Hunting	
54	Professional, Scientific, and Technical Services	
56	Administrative and Support and Waste Management and Remediation Services	
48-49	Transportation and Warehousing	
72	Accommodation and Food Services	
62	Health Care and Social Assistance	
51	Information	
52	Finance and Insurance	
61	Educational Services	
81	Other Services (except Public Administration)	
92	Public Administration	
55	Management of Companies and Enterprises	
53	Real Estate and Rental and Leasing	
71	Arts, Entertainment, and Recreation	

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Canada Market

Canada: Estimated Consumption of MRO Products by Province

The estimates on this page represent the market size for the 10 Canadian provinces and three territories. Demands shown are in U.S. dollars, not Canadian dollars.



	Est. Demand
Province	(US \$ Millions)
Ontario	\$21,770
Quebec	\$13,064
Alberta	\$6,661
British Columbia	\$6,608
Manitoba	\$1,767
Saskatchewan	\$1,586
New Brunswick	\$1,237
Nova Scotia	\$1,158
Newfoundland and Labrador	\$690
Prince Edward Island	\$245
Northwest Territories	\$42
Yukon	\$38
Nunavut	\$12

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Canada: Top 10 End-Markets Consuming MRO Products

The following data represent consumption at the 6-digit NAICS end-user level for the top 10 industries consuming MRO products in Canada, according to MDM Analytics estimates. These estimates represent purchases at the end-user level and include the distributor margin. MDM Analytics estimates market demand at the end-user level using its proprietary predictive market model and a combination of government, private and industry databases. The MDM Analytics model uses U.S. Census Bureau NAICS categories applied to the Canadian market.

End-Market	(US \$ Millions)
Electrical Contractors and Other Wiring Installation Contractors	\$2,950
Plumbing, Heating and Air-Conditioning Contractors	\$1,556
Pharmaceutical Preparation Manufacturing	\$1,382
Pulp Mills	\$1,253
Breweries	\$1,199
Paper (except Newsprint) Mills	\$1,043
Commercial and Institutional Building Construction	\$1,032
General Medical and Surgical Hospitals	\$1,013
Animal (except Poultry) Slaughtering	\$826
Newsprint Mills	\$815
	Plumbing, Heating and Air-Conditioning Contractors Pharmaceutical Preparation Manufacturing Pulp Mills Breweries Paper (except Newsprint) Mills Commercial and Institutional Building Construction General Medical and Surgical Hospitals

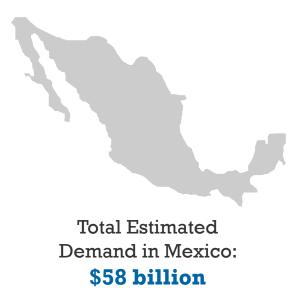
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Mexico Market

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Mexico: Estimated Consumption of MRO Products in the Top 10 States

The estimates on this page represent the market size for the top 10 Mexican states. Demands shown are in U.S. dollars, not Mexican pesos.



State	Est. Demand (US \$ Millions)
Distrito Federal	\$12,122
Mexico	\$7,628
Jalisco	\$5,882
Nuevo Leon	\$4,824
Guanajuato	\$3,093
Chihuahua	\$2,451
Baja California	\$1,987
Veracruz Llave	\$1,975
Coahuila De Zaragoza	\$1,927
Puebla	\$1,794

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Mexico: Top 10 End-Markets Consuming MRO Products

The following data represent consumption at the 6-digit NAICS end-user level for the top 10 industries consuming MRO products in Mexico, according to MDM Analytics estimates. These estimates represent purchases at the end-user level and include the distributor margin. MDM Analytics estimates market demand at the end-user level using its proprietary predictive market model and a combination of government, private and industry databases. The MDM Analytics model uses U.S. Census Bureau NAICS categories applied to the Mexican market.

NAICS	End-Market	Est. Demand (US \$ Millions)
312111	Soft Drink Manufacturing	\$3,962
236220	Commercial and Institutional Building Construction	\$2,445
311421	Fruit and Vegetable Canning	\$1,848
336390	Other Motor Vehicle Parts Manufacturing	\$1,578
325180	Other Basic Inorganic Chemical Manufacturing	\$1,439
312120	Breweries	\$1,376
311314	Cane Sugar Manufacturing	\$1,331
325412	Pharmaceutical Preparation Manufacturing	\$1,316
322121	Paper (except Newsprint) Mills	\$1,266
326199	All Other Plastics Product Manufacturing	\$1,256

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MRO MARKET SNAPSH

MRO Product Profile

Products Included in This Analysis

How big is the market for MRO products? The answer depends on what you include in the market basket. MDM Analytics provided data for this report based on 122 MRO products.

Construction/Facility

Contractor Supplies

HVACR

HVACR Maintenance/MRO Refrigeration Comml/Ind Maint Janitorial Supplies Plumbing Products

Plumbing Maintenance/MRO

Industrial Markets

Abrasives

Abrasives Grain-Grit-Shot Abrasives Coated **Abrasives Super Abrasives Bonded Brushes Brushes General Maintenance Brushes Industrial Brushes Painting/Prep** Chemicals Adhesives MRO Packaging-Adhesives Paint Maintenance MRO Paint Spray Equipment MRO Petro Refined Lubricants Petro Hydraulic Oils Petro Industrial Oil & Grease Petro Metal Cutting Petro Metal Forming Petro Surface Coatings Sealants MRO Controls **Controls Process Instruments MRO Cutting Tools Tools Cutting-Carbide Tools Cutting-High Speed Steel** Fasteners Fasteners Non-Threaded MRO **Fasteners Threaded MRO**

Fluid Power

Hydraulic Pumps-Motors MRO Hydraulic Cylinders MRO Hydraulic Valves-Filters-Misc MRO Pneumatic Cylinders MRO Pneumatic Valves-FRLs MRO **Pumps Industrial MRO** Hand Tools **Tools Files Tools General Hand Tools Hand-Precision Measurement** Industrial Pipes, Valves, Fittings **PVF Metal MRO Machine Tool Accessories Material Handling Conveyors-Conveying Equipment Casters Industrial MRO** Shelving Racks-Lockers-Benches Wire Rope and Slings **Power Tools Compressors Industrial All Tools Power-Air Tools Power-Electric Power Transmission Bearings Ball MRO Bearings Mounted MRO Bearings Roller MRO** Chain Link MRO Chain Roller MRO **Clutches & Brakes MRO** Controls Gen-Indst Eqpt MRO Controls Gen-Indst PLCs MRO Controls Specialty Indst MRO **Controls Motor & Drive MRO Controls Variable Speed Drives MRO Couplings Flexible MRO** Gauges Industrial Instrument MRO Gear Drives & Speed Reducers MRO Linear Accessories MRO

MRO MARKET SNAPSHOT

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Power Transmission Cont.

Linear Actuators & Positioners MRO Motors Fractional HP MRO Motors Integral HP MRO Sprockets MRO **Rubber Products** Belting Conveyor Flat MRO Gaskets & Packings MRO Hose Hydraulic MRO Hose Industrial MRO O-Rings MRO Pneumatic Tube & Ftgs Seals Mechanical-Automotive MRO Seals Mechanical-Industrial MRO Sheaves MRO Belts Transmission MRO

Safety

Safety PPE Safety Test-Eqpt and Respirators

Saws

Saw Blades

Welding Equipment & Gases Gases Industrial Non-Welding Gases Industrial Welding

Welding Eqp Cstn&Maint MRO

Electrical

Circuit Protection Devices MRO Generator Set-Power Supply MRO Light Bulbs MRO Light Bulbs Transprtn MRO Light-Fxtr Transprtn MRO Light Fixtures MRO Switchgear Equipment MRO Switchgear Equipment MRO Test Instruments Prtbl/Bench Transformers Power MRO Wire DataComm MRO Wire DataComm MRO Wire Small Diameter MRO Wiring Devices Current MRO

Other MRO

Computer/Telecom **Computers Business MRO Computers Processing MRO** DataComm Equipment MRO Electronics **Components Modules MRO** Tools Assembly-Electrical/Electronic Packaging Packaging-Bags Industrial Packaging-Bottles Cans&Drums All Packaging-Containers Plastic Packaging-Containers Paper Packaging-Containers Paper Specialty Tape Plastics Plastic Flex-Film&Sht MRO Packaging-Plastic Film&Sht Plastic Flex-Tube MRO **PVF Plastic Maintenance/MRO** Plastic Rigid-Sht&Plate MRO Plastic Rigid-Sht&Plate Pkg Plastic Shapes-Tube_Rod_Bar MRO Plastic Shapes-Tube_Rod_Bar Pkg Steel Steel Alloy MRO Steel Carbon Bars MRO Steel Carbon Pipe MRO Steel Carbon Plate MRO Steel Carbon Sheet MRO Steel Carbon Tube MRO Steel Carbon-Strctl MRO Steel Stainless MRO

MDM Analytics offers data on more than 200 MRO/OEM product profiles. For a full list, visit www.mdm.com/analytics.





MDM Analytics, formerly Industrial Market Information, is the leading market analytics firm for industrial and construction products in North America. Since 1987, MDM Analytics has helped clients reach their full market potential with data services, dashboards and sales force management tools to target high-potential customers and markets.

MDM Analytics is an essential resource for clients seeking to:

- identify market penetration & untapped potential;
- target the highest potential geographic regions, customer segments & product categories;
- assess individual customer & prospect potential;
- more effectively deploy resources; and
- improve sales growth, margins and return on capital.

MDM Analytics' capabilities are built on a team of seasoned professionals and a unique database delivering reliable market size and segmentation services for more than 200 MRO/OEM products.



TOM GALE President (303) 440-3857 tom@mdm.com



KRISTEN GAWALIS Project Manager (720) 204-4612 kristen@mdm.com

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Founded in 1967 by J. Van Ness Philip

Publisher Thomas P. Gale tom@mdm.com

Editor Jenel Stelton-Holtmeier jenel@mdm.com

Associate Publisher Craig Riley craig@mdm.com

Associate Editor Eric Smith eric@mdm.com

Contact Information

Questions, comments, article proposals, address changes or subscription service to:

Gale Media, Inc. 2569 Park Lane, Suite 200 Lafayette, CO 80026 Tel: 303-443-5060 Fax: 303-443-5059 Website: http://www.mdm.com

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